



<u>recommendations regarding UAF's academic program review</u>. The recommendations included suspension of 2 and deletion of 21 of the 86 programs reviewed. Fourteen of the 86 programs were already suspended prior to the expedited academic review and are on track for deletion.

At the outset of the academic review process, the committee was not asked to hit a budget target by eliminating programs. However, some programs will need to be cut in order to reach the budget realities we face. UAF reviewed half of its programs this year and we expect additional programs to be evaluated in the year to come. In order to meet our future budget targets, it may be necessary for me to recommend more than the programs so far recommended for elimination by the review committee. However, as I look at academic programs, I want to assure you that academic program elimination will be minimized to the greatest extent possible by implementing a bridging approach to our budget as well as reducing costs in non-academic areas. I am also looking at things we can entirely stop doing (vertical cuts) that will minimize the strain on everyone. My recommendations on academic \$\mathscr{Q}\$t.athe future. UAF's budget reductions will be ifelt across the university, including in non-academic areas not included in the academic program review.

Among the non-academic areas that may be reduced are ones we have already discussed, including LARS, portions of the Farms, greenhouses on campus, suspended use of the Silver Fox Mine, programmatic cost-share in excess of federal requirements, as well as continued consolidation of buildings and facilities.